UNDP

UNITED NATIONS DEVELOPMENT PROGRAMME

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DP/PROJECTS/7406

ENGLISH

APPROVAL OF UNDP ASSISTANCE TO A PROJECT OF BOLIVIA

IPF:(1987-91) $25 431 900

(BOL/89/017) - Investment Promotion Programme
(Supplementary Assistance)

Date of approval:	2 April 1991
Expected duration:	18 months
Proposed executing agency:	United Nations Industrial Development Organization (UNIDO)
Government implementing agency:	Cámara Nacional de Industrias
Proposed UNDP contribution:	$785 800 Source of funds: IPF
Third-party cost sharing:	$ 88 500 Source of funds: Government of Spain
Previous UNDP budget:	$604 300
Total UNDP budget:	$874 300

Project background

The Bolivian manufacturing industry has developed very slowly since the severe crisis it faced in the beginning of the 1980's. In 1987 the contribution of this sector to GNP was only 11 per cent. There are several reasons behind this poor situation. The reduced size of the national economy limits the possibilities to expand the industrial sector. Moreover, the structural problems of the Bolivian economy, such as the elevated costs of financing and transport, weak managerial educational level and the low-qualified labor force, restrict the expansion of the manufacturing sector.

The industrial strategy of the actual government, New Economic Policy, aims very clearly to strengthen the productive sectors. Special emphasis is given to the development of the manufacturing of the manufacturing industry, which produces goods of high added value for exports. This strategy is in concordance with the other strategies of the government concerning e.g. new tax and customs policies aimed to attract new direct foreign investment to Bolivia.

Description of project

The development objectives of the project are to: (a) increase investment in the industrial sector; (b) stimulate the productivity, quality and diversification of the Bolivian industry; and (c) expand and diversify exports.

The immediate objectives are to: (a) enable the Investment Promotion Unit (UPRI), to be created by the project, by the end of the project to carry out analyses, evaluation and promotion of the investment opportunities in the country; (b) generate a roster of project profiles and initiate schemes for joint ventures already under different negotiation phases; and (c) organize, at the end of the project, a meeting of selected investors. Meetings will also be organized by the National Investment Promotion delegates in their designated countries.

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Inputs

UNDP will provide the following project personnel for a total of 23 man-months: international promoter, consultants, textile experts, wood expert; national professionals in marketing, economics, industry, computing, consultants and delegates (136.5 man-months), administrative support personnel (28 man-months), official travel and mission costs; group training, in-service training and two mini-fora; expendable and non-expendable equipment; and miscellaneous costs.

Financial data

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Personnel	629 800
Training	161 700
Equipment	11 500
Miscellaneous	71 300
Total	874 300

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UNITED NATIONS DEVELOPMENT PROGRAMME

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ENGLISH

INDIANA UNIVER

APPROVAL OF UNDP ASSISTANCE TO A PROJECT OF BOLIVIA

IPF:(1987-91) $25 431 900

(BOL/90/006) -- Literacy Project and Support to Educational Reform in Bolivia

Date of approval:	15 February 1991
Expected duration:	15 months
Proposed executing agency:	United Nations Scientific, Education and Cultural Organization (UNESCO)
Government implementing agency:	Ministry of Education and Culture
Proposed UNDP contribution:	$660 000 Source of funds: IPF
Total UNDP budget:	$660 000

Project background

Bolivia's rate of illiteracy is the highest in Latin America and the Caribbean. However, a significant change could only be made through basic reforms in its policy and institutional framework. With this in mind, the Government of Bolivia requested UNDP and UNESCO to execute a project in which illiteracy is controlled and the structural adjustments necessary for an educational reform are reviewed and analyzed.

The main results achieved so far in this project are: (1) a direct co-ordination with the beneficiaries and NGOs executing basic educational programmes; and (2) the training of the teachers who have the role of executing these actions.

To extend the project until the end of 1992, continue to work with NGOs in educational training, coordinate its activities with other education projects of the United Nations system, and draft general guidelines for the implementation of the Educational Reform based on a population consensus, the Government requested UNDP assistance under the present approval.

Description of project

The project will carry out activities related both to the literacy and educationl reform.

The immediate objectives of the project are to: (a) define a strategy with the necessary steps to carry on an educational reform; and (b) execute an action plan with the national counterparts, area co-ordinators, NGOs and teacher's unions with special emphasis in priority areas.

Inputs

UNDP will provide 6.5 man-months of a chief technical adviser (CTA); administrative support (19.5 man-months) and national consultants in education, inter-institutional co-

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ordination and educational investigation (19.5 man-months); a subcontract for NGOs to execute literacy programmes and in-service training for teachers (workshops); equipment consisting of a computer and a fax machine; and miscellaneous costs.

Financial data

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Personnel	250 700
Subcontract	46 000
Training	200 800
Equipment	71 000
Miscellaneous	91 500
Total	660 000

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ENGLISH

INDIANA UNIVERSITY

APPROVAL OF UNDP ASSISTANCE TO A PROJECT OF
BOLIVIA

IPF:(1992-1996) $23 713 000

(BOL/91/007) - Optimization of the Impact of the Social Investment Fund

Date of approval:	6 November 1991
Expected duration:	24 months
Proposed executing agency:	Government in association with UNDP/OPS
Government implementing agency:	Social Investment Fund
Proposed UNDP contribution:	$521 400 Source of funds: IPF
Government cost sharing:	$105 000
Total UNDP budget:	$626 400

Project background

The above-mentioned project follows a support given to the Emergency Social Fund (ESF), which was an emergency programme, and as such, created under exceptional conditions. This Fund was conceived only as a temporary solution to alleviate the social effects of structural adjustment. The norms applied to the ESF could not be institutionalized. It was therefore necessary to transform it into a new institution which would use methodologies and procedures developed by the ESF concentrating on health and education. The new Social Investment Fund (SIF) is thus a "long-term" institution which has to solve structural social problems in co-ordination with the rest of the government entitites. SIF should execute the sectorial policies designed by the respective ministries. It should also act as an intermediary between the NGOs, the grassroots organizations and the Government.

The Government of Bolivia requested UNDP assistance in order to support the internal organization of the SIF which aims to respond adequately to the demand and the demanders (NGOs and regional governmental organizations).

Description of project

The project will carry out activities such as promotion of the SIF (how and when to apply for its services), training on project selection, monitoring and evaluation. It is expected at the end of the project to obtain an improved demand quality for SIF's assistance.

Inputs

UNDP will provide a chief technical adviser (CTA) (12 man-months) and short-term consultants (six man-months) in evaluation, sampling, women, etc.; administrative support personnel (22 man-months) and driver-messenger (36 man-months); national consultants (36 man-months) in planning and in support to the regional offices; subcontracts for the

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creation of data base and evaluation of impacts; internal training on project selection, monitoring and evaluation, as well as workshops with potential demanders; equipment consisting of six jeeps, three computers, one fax machine and general office supplies.

Financial data

	$
Personnel	289 300
Subcontract	60 000
Training	84 400
Equipment	177 400
Miscellaneous	15 300
Total	626 400

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DEVELOPMENT
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ENGLISH

APPROVAL OF UNDP ASSISTANCE TO A PROJECT OF
BOLIVIA

IPF:(1992-96) $23 713 000

(BOL/91/010) - Support to the Technical Normative Management of MACA

Date of approval:	4 May 1992
Expected duration:	33 months
Proposed executing agency:	Food and Agriculture Organization of the United Nations (FAO)
Government implementing agency:	Ministry of Agriculture (MACA)
Proposed UNDP contribution:	$718 000 Source of funds: IPF
Government cost sharing:	$511 400
Third-party cost sharing:	$598 400 Source of funds: Government of the Netherlands
Total UNDP budget:	$1 827 800

Project background

The Government of Bolivia places great importance in the significance of the agricultural sector which contributes to 23 per cent of the gross domestic product and employs 40 per cent of the labor force. In addition, Bolivia has a population growth of 2.7 per cent while the agricultural production growth rate stands at only 1.3 per cent. Urban demand for agricultural produce is increasing as a consequence of both population increase and rural urban migration, causing valuable foreign exchange to be spent on basic food imports. Self-sufficiency being a top development priority, the present Government is compelled to consider the situation critical and to foster this sector's development.

Institutionally, the Bolivian agricultural sector is characterized by an excessively centralized bureaucracy, inefficient use of technology, and limited operational capacity. The Ministry of Agriculture (MACA) itself has no overall long-term strategy and/or sectorial policies, little developed technical capacity either within the Ministry nor in the field, and possesses insufficient managerial or administrative systems that allow supervision and control of the agricultural sector within the country's various departments. Technical assistance to the agricultural sector is currently a function of either individual projects funded by international donors or of smaller NGOs that have sprung up to cater to very specific small-scale localities. At a national level, there does not exist any co-ordinated and functional institutional system that would satisfy the needs of the sector in any coherent fashion to ensure that agriculture is given the priority attention. To increase agricultural production and achieve self-sufficiency, the Government requested UNDP assistance under the present approval.

Description of project

The long-term objectives of the project are to: (a) achieve an efficient functioning of the administrative and technical structures of the Ministry of Agriculture and its

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departmental offices; and (b) manage and modernise the country's public sector.

The immediate objectives of the project are to: (a) create a multi-faceted system within the MACA; (b) establish a strategic planning capacity to improve the quality of operating and investment programmes; (c) develop a sectorial economic analysis system that will allow for a better understanding of the agricultural product market and behavior of specific macroeconomic indicators, monitoring of price trends, simulation of various agricultural conditions using models, evaluation of alternative policies, and relations with regional markets; (d) set up a statistical data and early-warning system which will provide ongoing processing of data for the prevention of disasters; (e) institute civil service reform which will allow the implementation of standard processes and procedures established earlier for MACA under BOL/88/021; and (f) establish an information management unit that will, on the basis of plans developed by the strategic planning unit, set up and operate data systems within the Ministry and its departmental offices.

These activities will be co-ordinated by the project which will act as a transitional body fitting into the organization of the Ministry. During its three-year life span, the project will be principally engaged in directing, co-ordinating and supporting activities required to set up the systems within the Ministry and its departments, and assisting Ministry officials in the methodological and operational aspects of institutional strengthening, such as the formulation, execution, and evaluation of related policies. The Ministry has agreed to budget in the longer term and on a gradual basis for the absorption of the required technical and administrative personnel needed to ensure sustainability of the project. The procedure to be applied for the recruitment of the line personnel is derived from the Civil Service proposals being reviewed by the Government and the World Bank.

Inputs

UNDP will provide a chief technical advisor (39 man-months), an international expert in planning (39 man-months), international consultants in the areas of analysis and formulation of policy, planning, agricultural development simulation modeling, early warning systems, processing of statistical data, and other fields to be determined (18.5 man-months), national experts in the fields of economic analysis, statistical systems, and international co-operation, public and personnel management (200.5 man-months), national consultants in investment, international co-operation, economic analysis, systems administration (37 man-months); equipment; and miscellaneous costs.

Financial data

	$
Personnel	1 582 200
Training	5 000
Equipment	157 500
Miscellaneous	83 100
Total	1 827 800

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ENGLISH

DEPT.

APPROVAL OF UNDP ASSISTANCE TO A PROJECT OF
BOLIVIA

IPF:(1992-1996) $23 713 000

(BOL/91/011) - Support to Urban and Municipal Development

Date of approval:	7 April 1992
Expected duration:	12 months
Proposed executing agency:	United Nations Centre for Human Settlements (UNCHS/HABITAT)
Government implementing agency:	Ministry of Urban Affairs
Proposed UNDP contribution:	$465 500 Source of funds: IPF
Total UNDP budget:	$465 500

Project background

The poor living conditions (access to services, housing, employment, health, absorption of migratory flows, etc.) have led to the need of reassigning responsibilities in the urban development sector of Bolivia. The Government has requested UNDP assistance in order to support this process, that will change the Ministry of Urban Affairs from an interventionist institution to a normative one.

In the context of the support given by UNDP and HABITAT to the Government in the area of urban and municipal development, the following project was carried out in the last years:
(BOL/88/020) Urban Development in the city of El Alto, a pilot experience of urban development, which has produced results such as an updated cadastre system that has been replicated by other municipalities in the country.

The preparatory assistance to the present project was executed in order to design a strategy for resource mobilization for the sector.

Description of project

The project aims to assist the Ministry in redesigning more adequate organizational and legal tools that will allow this institution to regulate the intervention of public and private institutions working in the sector, so as to manage efficiently the current urban development demands.

This will enable the cities to execute development programmes directed towards a sustainable process which will have impact on the social and economic development of the city's inhabitants. The project will also assist the Government at the municipal level, providing assistance to improve municipal revenues.

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Inputs

UNDP will provide a CTA (18 man-months), administrative support personnel including assistants in information systems and graphic design, and national consultants (75 man-months) in human settlements, urban planning, basic sanitation, urban cadastre, and legal affairs; subcontracts to carry out current institutional and housing framework, and pollution studies; and group training. The required equipment for the project is being transferred from BOL/88/020 (computers, cars and office furniture. Some additional computer hardware and software, as well as office supplies, will be purchased. The project will be using offices provided by the Ministry. Under miscellaneous, the use and maintenance of equipment is considered, along with report costs and various expenses.

Financial data

	$
Personnel	310 300
Subcontract	89 000
Training	7 700
Equipment	29 400
Miscellaneous	29 000
Total	465 400

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UNITED NATIONS DEVELOPMENT PROGRAMME

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ENGLISH

APPROVAL OF UNDP ASSISTANCE TO A PROJECT OF BOLIVIA

IPF:(1992-1996) $23 713 000

(BOL/91/018) - Community Participation in Human Settlement Projects (Phase III)

DEPT.

Date of approval:	29 October 1991
Expected duration:	Three years
Proposed executing agency:	United Nations Centre for Human Settlements (UNCHS/HABITAT)
Government implementing agency:	Ministry of Planning and Co-ordination
Proposed UNDP contribution:	$60 000 Source of funds: IPF
Third-party cost sharing:	$637 600 Source of funds: DANIDA
Total UNDP budget:	$697 600

Project background

Despite a long-standing tradition of self-housing construction, and some public investment directed to the sector, the housing demand will not be satisfied in the near future.

The project (BOL/87/F06) Training for Community Participation in Human Settlements Programmes, has been implemented in two phases in Bolivia for five years. The first phase had as its main objective the training of the Department for Spontaneous Settlements' technical staff at the Ministry of Urban Affairs. This department was closed without an alternative offered to regulate these settlements. The second phase which started in 1987 also trained the Ministry's technical personnel and concentrated its efforts in training the beneficiaries from housing projects funded by the Emergency Social Fund (ESF).

The project gathered and developed through this experience valuable information and materials, so as to identify and analyze those variables that either positively or adversely affect the success of housing programmes. Despite the advances made by this project in the development of methodological and technical guidelines, there is a need to institutionalize this capacity developed through the project. To this end the Government requested UNDP assistance under the present approval.

Description of project

The immediate objectives of the project are to: (a) identify a demand for the types of services offered by the project BOL/87/F06 to the ESF; (b) create a non-governmental institution to consolidate and expand the activities developed in the previous experiences; (c) transfer training methodologies and strategies to a variety of sectors and institutions which work in human settlements; and (d) set a three-year time span to transfer

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its activities to this private entity that, under a legal fiture of NGO, autonomous and self-sustained, will be able to continue with these activities, once the external financing for the project has ended.

Inputs

UNDP will provide 36 man-months of a CTA, administrative support and national consultants in planning and transference (73 man-months); five subcontracts in training, legal, credit programmes, video production and national evaluation; group and in-service training, as well as workshops and seminars; non-expendable and expendable equipment and rent of the premises; and miscellaneous costs.

Financial data

	$
Personnel	423 500
Subcontract	159 100
Training	29 500
Equipment	71 000
Miscellaneous	14 500
Total	697 600

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ENGLISH

APPROVAL OF UNDP ASSISTANCE TO A PROJECT OF
BOLIVIA

IPF:(1992-1996) $23 713 000

(BOL/91/019) - Development of Cooperation Programmes and Resources Mobilization

Date of approval:	14 August 1991
Expected duration:	12 months
Proposed executing agency:	Government
Government implementing agency:	Ministerio de Pleaneamiento y Coordinación (MPC)
Proposed UNDP contribution:	$487 000 Source of funds: IPF
Total UNDP budget:	$487 000

Project background

Bolivia receives approximately $700 million a year in external assistance which is channelled for the execution of 600 projects. The high level of dispersion, the non-sustainability and limited impact of the projects has led the Government to apply the programme approach modality in the external assistance management. To this end, the Government has requested UNDP assistance to support the Ministry of Planning in the diffusion of this modality, the design of programmes and strategies for resource mobilization.

Description of project

The immediate objective of the project is to increase the impact of the external co-operation to the country through the formulation of integrated programmes and their corresponding resource mobilization. It will provide support to the government through high-level consultant teams for policy and programme formulation. It is expected at the end of the project to have at least ten formulated programmes and its diffusion and resource mobilization strategies.

Inputs

UNDP will provide international consultants (10 man-months) to support the design of the different programmes; administrative support personnel (12 man-months), and national consultants (90 man-months) for the different areas and programmes; a subcontract to carry out the design of a data base and a geographical system to collect information on extended aid; and equipment consisting of two computers, two laser printers, a paintjet printer, a photocopy machine, one GPS, a digitalizer table, and a scanner with feeder; and miscellaneous costs.

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Financial data

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Personnel	303 000
Subcontract	45 000
Training	40 000
Equipment	47 000
Miscellaneous	52 000
Total	487 000

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UNITED NATIONS DEVELOPMENT PROGRAMME

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ENGLISH

APPROVAL OF UNDP ASSISTANCE TO A PROJECT OF BRAZIL

IPF:(1992-1996) $14 183 000

(BRA/87/007) - Integrated Forestry Development in the Northeast of Brazil (Supplementary Assistance)

Date of approval:	12 February 1992
Expected duration:	Seven years
Proposed executing agency:	Food and Agriculture Organization of the United Nations (FAO)
Government implementing agency:	Brazilian Institute for the Environment and Renewable Natural Resources (IBAMA)
Proposed UNDP contribution:	$826 200 Source of funds: IPF
Government cost sharing:	$2 308 400
Previous UNDP budget:	$2 088 900
Total UNDP budget:	$3 134 600

Project background

The Northeastern region of Brazil covers an area of 1,800,000 Km. and comprises nine states. Over 50 million people live in this region, which is the poorest and most depressed part of the country. Rainfall varies considerably and divides the area into four zones. One of the zones, known as "caatinga", is a semi-arid forest of small twisted trees which represents 56 per cent of the region. Wood is the major product of the "caatinga" and is harvested for lumber, stakes, fuelwood and for making charcoal. Other industrial and food products are also harvested from this forest. However, poor soil and water conservation practices, extensive deforestation for agricultural and grazing purposes and rapid population growth have resulted in progressive desertification and migration into other areas, increasing the risk of further damage to the environment.

In 1987, IBAMA, Rio Grande do Norte State, and UNDP/FAO started a technical co-operation project to promote the concept of integrated forestry development, preservation of natural forests, soil conservation and use of forestry products as food and fuel. This was to be achieved through the strengthening of the institutional and technical capacity of IBAMA and Rio Grande do Norte State institutions, enabling them to design and manage forestry development programmes in the Northeast.

To date the project has achieved the following important results: (1) studies for planning and defining better strategies and methodologies for sustainable management of the native vegetation of the semi-arid forests of the Northeast of Brazil; (2) hydrological and reforestation studies; (3) a market survey for wood and charcoal products; and (4) a forestry action plan for the State of Rio Grande do Norte, including forestry extension and environmental education. At present, the results of these studies and methodologies are being implemented in close co-ordination with state and municipal agricultural institutions, as well as rural producers, farmers and some NGO's.

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To cover three other Northeastern states, namely Pernambuco, Paríba and Ceará, the Government requested further UNDP assistance under the present approval.

Description of project

The immediate objective of the project is to extend project activities to cover three other Northeastern states, namely Pernambuco, Paraíba and Ceará, and undertake a forestry action plan for those states.

Project activities will include: (a) establishment of state counterpart personnel; (b) training of their staff; and (c) elaboration of basic studies to determine the supply and demand of forest products, especially for energy purposes and the elaboration of the forestry action plans.

Inputs

UNDP will provide international and national professional personnel, including specialists in forestry development (12 man-months), forestry extension (50 man-months), dendro-energy (18 man-months), multi-use forestry and environment (39 man-months), other consultants to be determined (17.5 man-months) and national professionals; subcontracts for technical studies; travel, especially within the Northeastern Region; fellowships, group training and in-service training for professionals of IBAMA and state technicians; equipment for hydrology and forestry inventories; aerial photo-interpretation, and educational media; administrative support, operation and maintenance; and sundry costs.

Financial data

	$
Personnel	1 974 200
Subcontract	306 600
Training	284 100
Equipment	308 700
Miscellaneous	261 000
Total	3 134 600

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